



Minutes of Board Meeting

Held in NTA HQ and via video conference on Friday 21st March 2025

Board Members in attendance

Mr Peter Strachan (Chairperson), Mr Hugh Creegan (Interim CEO), Mr Pat Mangan, Mr Brian McCormick, Mr Richard Shakespeare (CEO of Dublin City Council), Ms Ann Fitzgerald, Mr Frank O'Connor, Mr Iain Docherty.

Apologies: Ms Joyce Loughnan, Ms Eleanor O'Neill

Others in attendance

All Items: Mr Philip L'Estrange, Director of Finance & Corporate Services; Mr Jeremy Ryan, Director of Public Transport Services; Mr Declan Sheehan, Chief Information Officer; Mr Bernard Higgins, Director of Transport Technology; Mr Kevin O'Brien, Director of Transport Regulation; Mr Richard Kelly, HEO (Minutes); Mr Gerard Cuddihy, Head of Governance - Chief Risk Officer.

Item 5: Ms Roisin Cullinan, Head of Taxi Licensing.

Item 6: Mr David O'Flynn, Group Head of Finance and Deputy CFO.

Items 7 & 8: Mr Stephen Gallagher, Head of Corporate Strategy.

Item 9: Mr Eoin Gillard, Assistant Director of Transport Investment.

Items 9 & 10: Mr Marcello Corsi, Head of Rail Investment.

Item 11: Ms Dervla McKay, Managing Director, Go-Ahead Ireland.

Item 12: Mr Barry Dorgan, Head of Transport Technology Systems.

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1. Management of Hybrid Meeting and Declarations of Interest

a) Hybrid Meeting Management

Due to the hybrid attendance, it was agreed that Brian McCormick would coordinate the in-person portion of the meeting.

b) Declarations of Interest

None

2. Minutes

a) Minutes of Previous Meeting

The draft minutes of the Board meeting held on 21st February 2025 were approved.

3. Matters Arising & Board Schedule

A number of items were requested to be added to the Board Action List.

4. CEO Report & Statement of Strategy Quarterly Update

a) CEO Report

The Interim Chief Executive outlined key developments since the last meeting and provided an update on various items. The Interim Chief Executive then responded to other matters raised by Board members.

5. Statutory Regulations

a) Taxi Regulation (Taxi Maximum Permissible Age) Regulations 2025

Ms Cullinan provided an overview of the Taxi Regulation (Taxi Maximum Permissible Age) Regulations 2025 and the submissions received from the public consultation.

Following the overview provided by Ms Cullinan, the Board approved the Taxi Regulation (Taxi Maximum Permissible Age) Regulations 2025.

The Board also authorised that Brian McCormick would sign and seal the regulations on behalf of the Authority.

b) National Transport Authority (Public Passenger Transport Services) (Amendment) Bye-laws 2025

Mr Ryan provided an overview of the National Transport Authority (Public Passenger Transport Services) (Amendment) Bye-laws 2025.

Following the overview provided by Mr Ryan, the Board approved the National Transport Authority (Public Passenger Transport Services) (Amendment) Bye-laws 2025.

The Board also authorised that Brian McCormick would sign and seal the bye-laws on behalf of the Authority.

6. Finance Matters

a) Finance Report

Mr O'Flynn provided an update on the Authority's current financial position and responded to questions from Board members.

7. Oversight Agreement and the Performance Delivery Agreement with the Department of Transport

Mr Gallagher provided an overview of the updated Oversight Agreement and the Performance Delivery Agreement which had been agreed with the Department of Transport following further engagement by the Executive with the Department of Transport. Mr Gallagher then responded to questions from the Board.

The Board subsequently approved the Oversight Agreement and the Performance Delivery Agreement between the Department of Transport and the Authority.

8. Risk & Governance Matters

a) Risk Update – For Information

The Board noted the Risk Report provided by Mr Cuddihy.

9. Capital Programme Committee Report

a) Report from Committee Meeting

Mr Docherty provided an update report from the March meeting of the Capital Programme Committee. The Committee considered a number of items at its meeting, including MetroLink Governance matters and the Committee's consideration of the DART 8100 Class Fleet Replacement Project and the Ballycoolin Bus Depot.

b) DART 8100 Class Fleet Replacement Project – Approval Gate 3.

Mr Corsi provided an overview of the DART 8100 Class Fleet Replacement Project and the proposal for Irish Rail to place an order for the intended replacement fleet. Following the overview, Mr Corsi responded to questions from Board members.

The Board subsequently approved the issuance of Approval Gate 3 approval in respect of the DART 8100 Class Fleet Replacement project, which will enable Iarnród Éireann to place a third order under the current Fleet Framework Agreement with Alstom SA for 100 Electric Multiple Units.

c) Ballycoolin Bus Depot – Approval Gate 1

Mr Gillard provided an overview of the Ballycoolin Bus Depot project. Following the overview, Mr Gillard responded to questions from Board members.

The Board subsequently approved the Ballycoolin Bus Depot – Approval Gate 1 item. This Approval in Principle will allow NTA to submit a planning application to Fingal County Council in respect of the proposed new Dublin Area Electric Bus Depot in Ballycoolin, Dublin 15.

10. Railway Toilet Strategy

Mr Corsi provided an overview of the Railway Toilet Strategy for the Northern Line being developed by the NTA. Following the overview provided, Mr Corsi responded to questions from Board members.

The Board noted the intended strategy and agreed that its rollout should occur in advance of the DART Battery Electric Multiple Units (BEMUs) being deployed in the Northern Line. In addition, the Board requested that a similar strategy should be developed for the other lines forming part of the DART+ programme.

11. Go-Ahead Ireland Service Performance

Ms Dervla McKay, Managing Director of Go-Ahead Ireland joined the meeting and presented to the board on matters related to Go-Ahead Ireland, in particular, its recent issues regarding punctuality and reliability of its services.

Following a comprehensive discussion, the Chairperson thanked Ms McKay for her attendance. Ms McKay expressed her thanks to the Board for the invitation and outlined that on behalf of Go-Ahead Ireland, she wished to apologise for the interruptions to services that occurred in late January/ early February of this year.

Ms McKay then left the meeting.

12. NGT (Next Generation Ticketing) Strategy

Mr Higgins provided an overview of the NGT Ticketing Strategy and its impacts on different customer types. Following the overview provided, Mr Dorgan responded to questions from Board members

13. Integrated Transport Hub at Dublin Airport

Due to time constraints, discussion on this item was deferred to a future Board meeting.

14. AOB

None

Next Meeting: Thursday 24th April 2025 @ 10.30 hrs at NTA HQ.

Signed: _____
Chairperson

Date: _____