



Minutes of Board Meeting

Held in NTA Offices, Smithfield Friday 21st November 2025

Board Members in attendance

Mr Peter Strachan (Chairperson), Mr Hugh Creegan (Interim CEO), Mr Brian McCormick, Ms Eleanor O'Neill, Mr Richard Shakespeare (CEO of Dublin City Council), Mr Iain Docherty.

Apologies: Joyce Loughnan.

Others in attendance

All Items: Mr Jeremy Ryan, Director of Public Transport Services; Mr Declan Sheehan, Chief Information Officer; Mr Philip L'Estrange, Director of Finance and Corporate Services; Mr Bernard Higgins, Director of Transport Technology; Mr Kevin O'Brien, Director of Transport Regulation; Mr Richard Kelly, Acting Public Affairs Manager (Minutes); Ms Blathin McElligott, Head of Corporate Services; Ms Anne Shaw, CEO Designate.

Items 5 & 6: Mr Gerard McBrien, Risk Manager.

Items 8, 11 & 14: Ms Freda Quinlan, Senior Capital Finance Manager.

Item 11: Ms Joanne Regan, Head of Finance, Public Transport Services; Ms Heather King, Financial Controller.

Item 12: Mr Simon Nugent and Lochlann Gallagher, Transport Users Advisory Group (TUAG).

Item 13: Mr Stephen Gallagher, Head of Corporate Strategy.

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1. Declarations of Interest

a) Declarations of Interest

None

2. Minutes

a) Minutes of Previous Meeting

The draft minutes of the Board meeting held on 17th October 2025 were approved.

3. Matters Arising & Board Schedule

None.

4. CEO Report

a) CEO Report

The Interim Chief Executive outlined key developments since the last meeting and provided an update on various items. The Interim Chief Executive then responded to queries and other matters raised by Board members.

5. Audit and Risk Committee (ARC)

a) Committee Report

Mr McCormick outlined the main issues discussed at the ARC meeting held on 24th October last and responded to questions from Board members.

b) ARC Membership Decision

The Board approved the reappointment of Joyce Loughnan to the Audit and Risk Committee for a further three years.

6. Risk & Governance Matters

a) Risk Update

The Board noted the Risk Report provided by Mr Cuddihy.

7. Board Effectiveness Review

Mr Kelly provided an overview of the Board Effectiveness Review for 2024 and responded to questions from the Board members.

The Board noted the updated provided by Mr Kelly and the satisfactory outcome of the Board Effectiveness Review.

8. Capital Programme Committee (CPC) Report

a) Report from Committee Meeting

Mr Docherty provided an update report from the November meeting of the Capital Programme Committee.

The Committee considered a number of items at its meeting, including an update on the National Train Control Centre, the rail service led improvement programme and MetroLink.

In respect of the MetroLink item, the Board noted the update and welcomed the recent decision by Government regarding the establishment of a dedicated delivery body for the MetroLink project.

The Board noted the update provided by Mr Docherty.

b) CPC Membership Decision

The Board approved the reappointment of Eleanor O'Neill to the Capital Programme Committee for a further three years.

9. BusConnects Ringsend to City Centre - Decision to Activate CPO (Compulsory Purchase Order)

In accordance with the Authority's corporate governance arrangements, the Board considered the authorisation of the serving of the Notices to Treat in respect of lands identified in the "Ringsend to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023" as confirmed by An Bord Pleanála (now An Coimisiún Pleanála) on 01 August 2024 in accordance with Section 217(6) of the Planning and Development Act 2000 (as amended) and Section 79 of the Housing Act 1966 (as amended).

The Chairperson noted that the following documents were currently before the Board:

1. Signed Compulsory Purchase Order from An Bord Pleanála dated 1st August 2024 for the Ringsend to City Centre Core Bus Corridor Scheme; and
2. The proposed template for the Notice to Treat to be issued to all impacted property owners and interested parties.

The Chairperson outlined to the Board that it had to consider whether:

- a. to proceed to take the next steps to effect the acquisition of the land and/or rights described in Part I, Part II and Part IV (Section A) of the Schedule to the Ringsend to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023, and to restrict or otherwise interfere with the rights described in Part III (Section B), Part IV (Section B), and Part IV (Section C) of the Schedule to the Ringsend to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed by An Bord Pleanála without modifications); and
- b. to proceed to serve all statutory notices as may be required under any enactment, including but not limited to the service of Notices to Treat under Section 79 of the Housing Act 1966 (as amended) and Notices of Intention to Enter under section 80 of the Housing Act 1966 (as amended), and to take all such other steps as may be required to give effect to the Ringsend to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed by An Bord Pleanála without modifications).

Having considered the matters, the Board resolved:

- that the NTA proceed to take the next steps to effect the acquisition of the lands and/or rights described in Part I, Part II and Part IV (Section A) of the Schedule to the Ringsend to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed), and to restrict or otherwise interfere with the rights described in Part III (Section B), Part IV (Section B), and Part IV (Section C) of the Schedule to the Ringsend to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed); and
- that the NTA proceed to serve all statutory notices as may be required under any enactment, including but not limited to the service of Notices to Treat under section 79 of the Housing Act 1966 (as amended) and Notices of Intention to Enter under section 80 of the Housing Act 1966 (as amended), and to take all such other steps as may be required to give

effect to the Ringsend to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed).

In addition, the Board resolved:

- to authorise the Chief Executive, in their discretion, to take all measures as they determine to be appropriate in connection with effecting the acquisition of the land and/or rights described in Part I, Part II and Part IV (Section A) of the Schedule to the Ringsend to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed), and the restriction of or otherwise interference with the rights described in Part III (Section B), Part IV (Section B), and Part IV (Section C) of the Schedule to the Ringsend to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed), including, without limitation, in each case, on such terms and conditions as may be determined by them;
- to authorise such person or persons as they deem appropriate to sign all such statutory notices and other publications and documents as may be required under any enactment, including but not limited to Notices to Treat under section 79 of the Housing Act 1966 (as amended) and Notices of Intention to Enter under section 80 of the Housing Act 1966 (as amended); and
- to take all such other steps as may be required to give effect to the Ringsend to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed).

To the extent applicable, the matters contemplated by this resolution shall be regarded as an additional function of the Chief Executive in accordance with section 19(2) of the 2008 Act.

10. Finance Matters

Mr L'Estrange provided an update on the NTA's current financial position and responded to questions from Board members.

11. Indicative Budget 2026 Proposals

Mr L'Estrange provided an update on the overall Budget 2026 proposals.

Ms Quinlan provided an update on the 2026 Capital Budget proposals.

Ms Regan provided an update in respect of the 2026 PSO (Public Service Obligation) proposals.

Following the updates provided, Mr L'Estrange, Ms Quinlan and Ms Regan responded to questions from the Board members.

12. Transport Users Advisory Group

Mr Nugent and Mr Gallagher entered the meeting.

Mr Nugent provided introductory remarks regarding the Transport Users Advisory Group outlining the key aspects of its work. Following the introduction, Mr Gallagher made a presentation to the Board on the work of the Group. Following the presentation, Mr Gallagher and Mr Nugent responded to questions from the Board members.

On behalf of the Board, the Chairperson stated that the NTA were appreciative of the work of the

Transport Users Advisory Group. The Chairperson thanked Mr Nugent and Mr Gallagher for attending.

Mr Nugent and Mr Gallagher then left the meeting.

13. Corporate Strategy (2026-2030) Status Update

Mr Gallagher provided a progress update on the work associated with the National Transport Authority's (NTA) Corporate Strategy for the 2026-2030 period.

Following the update, Mr Gallagher responded to questions from Board members.

The Board noted the update provided by Mr Gallagher.

14. Strategic Risk Review – Inability to manage project delivery costs and the inability to secure timely funding of future projects and initiatives

Ms Quinlan provided an overview of the Strategic Risks related to the Inability to manage project delivery costs and the inability to secure timely funding of future projects and initiatives.

Following the overview provided, Ms Quinlan responded to questions from the Board members.

15. AOB

Next Meeting: Friday 19th December 2025 via Video Conference @ 10.45hrs.

Signed: _____
Chairperson

Date: _____