



Minutes of Board Meeting

Virtual Meeting via Teams- Friday 19th December 2025

Board Members in attendance

Mr Peter Strachan (Chairperson), Ms Anne Shaw (CEO), Mr Hugh Creegan (Deputy CEO), Mr Brian McCormick, Mr Richard Shakespeare (CEO of Dublin City Council), Mr Iain Docherty, Ms Joyce Loughnan.

Apologies: Eleanor O'Neill

Others in attendance

All Items: Mr Jeremy Ryan, Director of Public Transport Services; Mr Declan Sheehan, Chief Information Officer; Mr Philip L'Estrange, Director of Finance and Corporate Services; Mr Bernard Higgins, Director of Transport Technology; Mr Kevin O'Brien, Director of Transport Regulation; Mr Richard Kelly, Acting Public Affairs Manager (Minutes); Ms Blathin McElligott, Head of Corporate Services; Mr Gerard Cuddihy, Head of Governance - Chief Risk Officer.

Items 5 & 6: Mr Gerard McBrien, Risk Manager.

Items 9 & 10: Mr David O'Flynn, Deputy Chief Financial Officer; Ms Joanne Regan, Head of Finance, Public Transport Services.

Items 10 & 12: Ms Hannagh Golden, Senior Capital Finance Manager.

Item 11: Mr Stephen Gallagher, Head of Corporate Strategy.

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1. Declarations of Interest

a) Declarations of Interest

None

2. Minutes

a) Minutes of Previous Meeting

The draft minutes of the Board meeting held on 21st November 2025 were approved.

3. Matters Arising & Board Schedule

None.

4. CEO Report

a) CEO Report

The Chief Executive outlined key developments since the last meeting and provided an update on various items. The Chief Executive then responded to queries and other matters raised by Board members.

5. Audit and Risk Committee (AR)

a) Committee Report

Mr McCormick outlined the main issues discussed at the ARC meeting held on 12th December last and responded to questions from Board members.

6. Risk & Governance Matters

a) Risk Update

The Board noted the Risk Report provided by Mr Cuddihy.

7. Capital Programme Committee (CPC) Report

a) Report from Committee Meeting

Mr Docherty provided an update report from the December meeting of the Capital Programme Committee.

The Committee considered a number of items at its meeting, including an update on the Department of Transport's Sectoral Investment Plan and MetroLink.

The Board noted the update provided by Mr Docherty.

8. BusConnects Dublin Schemes Decision to Activate CPO (Compulsory Purchase Order)

a) Tallaght/ Clondalkin to City Centre Scheme – Notices to Treat

In accordance with the Authority's corporate governance arrangements, the Board considered the authorisation of the serving of the Notices to Treat in respect of lands identified in the "Tallaght/ Clondalkin to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023" as confirmed by An Bord Pleanála (now An Coimisiún Pleanála) on 11 October 2024 in accordance with Section 217(6) of the Planning and Development Act 2000 (as amended) and Section 79 of the Housing Act 1966 (as amended).

The Chairperson noted that the following documents were currently before the Board:

1. Signed Compulsory Purchase Order from An Bord Pleanála dated 11 October 2024 for the Tallaght/ Clondalkin to City Centre Core Bus Corridor Scheme; and

2. The proposed template for the Notice to Treat to be issued to all impacted property owners and interested parties.

The Chairperson outlined to the Board that it had to consider whether:

- a. to proceed to take the next steps to effect the acquisition of the land and/or rights described in Part I, Part II and Part IV (Section A) of the Schedule to the Tallaght/ Clondalkin to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023, and to restrict or otherwise interfere with the rights described in Part III (Section B), Part IV (Section B), and Part IV (Section C) of the Schedule to the Tallaght/ Clondalkin to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed by An Bord Pleanála); and
- b. to proceed to serve all statutory notices as may be required under any enactment, including but not limited to the service of Notices to Treat under Section 79 of the Housing Act 1966 (as amended) and Notices of Intention to Enter under section 80 of the Housing Act 1966 (as amended), and to take all such other steps as may be required to give effect to the Tallaght/ Clondalkin to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed by An Bord Pleanála).

Having considered the matters, the Board resolved:

- that the NTA proceed to take the next steps to effect the acquisition of the lands and/or rights described in Part I, Part II and Part IV (Section A) of the Schedule to the Tallaght/ Clondalkin to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed), and to restrict or otherwise interfere with the rights described in Part III (Section B), Part IV (Section B), and Part IV (Section C) of the Schedule to the Tallaght/ Clondalkin to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed); and
- that the NTA proceed to serve all statutory notices as may be required under any enactment, including but not limited to the service of Notices to Treat under section 79 of the Housing Act 1966 (as amended) and Notices of Intention to Enter under section 80 of the Housing Act 1966 (as amended), and to take all such other steps as may be required to give effect to the Tallaght/ Clondalkin to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed).

In addition, the Board resolved:

- to authorise the Chief Executive, in their discretion, to take all measures as they determine to be appropriate in connection with effecting the acquisition of the land and/or rights described in Part I, Part II and Part IV (Section A) of the Schedule to the Tallaght/ Clondalkin to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed), and the restriction of or otherwise interference with the rights described in Part III (Section B), Part IV (Section B), and Part IV (Section C) of the Schedule to the Tallaght/ Clondalkin to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed), including, without limitation, in each case, on such terms and conditions as may be determined by them;
- to authorise such person or persons as they deem appropriate to sign all such statutory notices and other publications and documents as may be required under any enactment, including but not limited to Notices to Treat under section 79 of the Housing Act 1966 (as

amended) and Notices of Intention to Enter under section 80 of the Housing Act 1966 (as amended); and

- to take all such other steps as may be required to give effect to the Tallaght/ Clondalkin to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2023 (as confirmed).

To the extent applicable, the matters contemplated by this resolution shall be regarded as an additional function of the Chief Executive in accordance with section 19(2) of the 2008 Act.

b. Lucan to City Centre Scheme – Notices to Treat

In accordance with the Authority's corporate governance arrangements, the Board considered the authorisation of the serving of the Notices to Treat in respect of lands identified in the "Lucan to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2022" as confirmed by An Bord Pleanála (now An Coimisiún Pleanála) on 29 August 2024 in accordance with Section 217(6) of the Planning and Development Act 2000 (as amended) and Section 79 of the Housing Act 1966 (as amended).

The Chairperson noted that the following documents were currently before the Board:

3. Signed Compulsory Purchase Order from An Bord Pleanála dated 29 August 2024 for the Lucan to City Centre Core Bus Corridor Scheme; and
4. The proposed template for the Notice to Treat to be issued to all impacted property owners and interested parties.

The Chairperson outlined to the Board that it had to consider whether:

- c. to proceed to take the next steps to effect the acquisition of the land and/or rights described in Part I, Part II and Part IV (Section A) of the Schedule to the Lucan to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2022, and to restrict or otherwise interfere with the rights described in Part III (Section B), Part IV (Section B), and Part IV (Section C) of the Schedule to the Lucan to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2022 (as confirmed by An Bord Pleanála); and
- b. to proceed to serve all statutory notices as may be required under any enactment, including but not limited to the service of Notices to Treat under Section 79 of the Housing Act 1966 (as amended) and Notices of Intention to Enter under section 80 of the Housing Act 1966 (as amended), and to take all such other steps as may be required to give effect to the Lucan to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2022 (as confirmed by An Bord Pleanála).

Having considered the matters, the Board resolved:

- that the NTA proceed to take the next steps to effect the acquisition of the lands and/or rights described in Part I, Part II and Part IV (Section A) of the Schedule to the Lucan to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2022 (as confirmed), and to restrict or otherwise interfere with the rights described in Part III (Section B), Part IV (Section B), and Part IV (Section C) of the Schedule to the Lucan to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2022 (as confirmed); and
- that the NTA proceed to serve all statutory notices as may be required under any enactment, including but not limited to the service of Notices to Treat under section 79 of

the Housing Act 1966 (as amended) and Notices of Intention to Enter under section 80 of the Housing Act 1966 (as amended), and to take all such other steps as may be required to give effect to the Lucan to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2022 (as confirmed).

In addition, the Board resolved:

- to authorise the Chief Executive, in their discretion, to take all measures as they determine to be appropriate in connection with effecting the acquisition of the land and/or rights described in Part I, Part II and Part IV (Section A) of the Schedule to the Lucan to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2022 (as confirmed), and the restriction of or otherwise interference with the rights described in Part III (Section B), Part IV (Section B), and Part IV (Section C) of the Schedule to the Lucan to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2022 (as confirmed), including, without limitation, in each case, on such terms and conditions as may be determined by them;
- to authorise such person or persons as they deem appropriate to sign all such statutory notices and other publications and documents as may be required under any enactment, including but not limited to Notices to Treat under section 79 of the Housing Act 1966 (as amended) and Notices of Intention to Enter under section 80 of the Housing Act 1966 (as amended); and
- to take all such other steps as may be required to give effect to the Lucan to City Centre Core Bus Corridor Scheme Compulsory Purchase Order 2022 (as confirmed).

To the extent applicable, the matters contemplated by this resolution shall be regarded as an additional function of the Chief Executive in accordance with section 19(2) of the 2008 Act.

9. Finance Matters

Mr O'Flynn provided an update on the NTA's current financial position and responded to questions from Board members.

10. Budget 2026

Mr O'Flynn provided an overview of the proposed 2026 Budget for the National Transport Authority.

Following the overview provided, the Board approved the 2026 budget as it relates to the Public Service Obligation (PSO) budget for the year. It was noted that the 2026 Budget does not provide for any increase in services and that a fares increase may be required to support the expansion of services. The Board also approved the Administration budget for 2026, noting the shortfall in exchequer funding and management's planned actions to address the deficit.

The Board deferred a decision on the Capital Budget for 2026 until the Board meeting in January 2026.

11. 2026 Corporate Business Plan

Mr Gallagher provided an overview of the work related to the development of the 2026 Corporate Business Plan. Following the update provided and questions from Board members, the Board approved the 2026 Corporate Business Plan.

12. Transport Sectoral Plan 2026-2030

Ms Golden provided an overview of the Transport Sectoral Plan 2026-2030. Following the overview provided, Ms Golden responded to questions from the Board members.

13. AOB

Next Meeting: Friday 9th January 2025 at NTA HQ @ 10.30hrs.

Signed: _____
Chairperson

Date: _____