



Minutes of Board Meeting

Held in NTA Offices, Smithfield - Friday 9th January 2026

Board Members in attendance

Mr Peter Strachan (Chairperson), Ms Anne Shaw (CEO), Mr Hugh Creegan (Deputy CEO), Mr Brian McCormick, Mr Richard Shakespeare (CEO of Dublin City Council), Mr Iain Docherty, Ms Joyce Loughnan, Ms Eleanor O'Neill.

Others in attendance

All Items: Mr Jeremy Ryan, Director of Public Transport Services; Mr Declan Sheehan, Chief Information Officer; Mr Philip L'Estrange, Director of Finance and Corporate Services; Mr Bernard Higgins, Director of Transport Technology; Mr Kevin O'Brien, Director of Transport Regulation; Mr Richard Kelly, Acting Public Affairs Manager (Minutes); Ms Blathin McElligott, Head of Corporate Services; Mr Gerard Cuddihy, Head of Governance - Chief Risk Officer.

Items 5 & 6: Mr Stephen Gallagher, Head of Corporate Strategy.

Item 7: Mark Bradwell, Head of Procurement and Contract Management.

Item 8: Ms Hannagh Golden, Senior Capital Finance Manager; Mr Timothy Duffy, Capital Finance Manager.

Items 8 & 9: Ms Freda Quinlan, Senior Capital Finance Manager.

Item 9: Ms Nicole Wood, Portfolio Lead.

Item 10: Ms Jean O'Sullivan, CEO of Bus Éireann; Mr Allen Parker, Chief Customer Officer.

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1. Declarations of Interest

a) Declarations of Interest

None

2. Minutes

a) Minutes of Previous Meeting

The draft minutes of the Board meeting held on 19th December 2025 were approved with minor amendments.

3. Matters Arising & Board Schedule

None.

4. CEO Report

a) CEO Report

The Chief Executive outlined key developments since the last meeting and provided an update on various items. The Chief Executive then responded to queries and other matters raised by Board members.

5. 2025 Corporate Business Plan Update

Mr Gallagher provided a progress update on the National Transport Authority's (NTA) Annual Corporate Business Plan.

Following the update, Mr Gallagher responded to questions from Board members.

The Board noted the update provided by Mr Gallagher.

6. Statement of Strategy 2026-2030

Mr Gallagher provided an overview of the final Draft Statement of Strategy 2026-2030 for the National Transport Authority.

Following questions from the Board members, the Board approved the final Draft Statement of Strategy 2026-2030 subject to the comments and recommendations made by the Board being included in the final document.

7. Procurement

a) Provision of Cyber Security Resources

Mr Bradwell provided an overview of the procurement competition related to the provision of Cyber Security Resources

Following the overview provided, the Board approved the awarding of the provision of Cyber Security Resources to Ernst and Young noting that the drawdown of services under the contract are subject to funding availability.

8. 2026 Capital Budget

Ms Quinlan provided an overview of the proposed Capital section of the 2026 Budget for the National Transport Authority.

Following the overview provided, the Board approved the 2026 budget as it relates to the Capital budget for the National Transport Authority for the year.

9. Strategic Risk Review – Construction Workforce Planning/ Build and Maintain Capacity

Ms Quinlan and Ms Wood provided an overview of the Strategic Risks related to construction workforce capacity and set out the initiatives being taken by the NTA in conjunction with other partners to address and mitigate those capacity risks.

Following the overview provided, Ms Quinlan and Ms Wood responded to questions from the Board members.

10. Bus Éireann – Cork Bus Operations

Ms Jean O’Sullivan and Mr Allen Parker entered the meeting.

Ms O’Sullivan presented to the board on matters related to Bus Éireann’s services, in particular, its operations in the Cork area.

Following a comprehensive discussion, the Chairperson thanked Ms O’Sullivan and Mr Parker for their attendance. Ms O’Sullivan expressed her thanks to the Board for the invitation and outlined that she looks forward to continuing to work closely with the NTA to address issues with bus services in the Cork area.

Ms Jean O’Sullivan and Mr Allen Parker then left the meeting.

11. Public Transport Accessibility Report

Due to time constraints, discussion on this item was deferred to a future Board meeting.

12. Culture Survey

Ms McElligott provided an overview of the 2025 NTA Culture survey. Following the overview provided, Ms McElligott responded to questions from the Board members.

13. AOB

Next Meeting: Friday 20th February 2026 at NTA HQ @ 10.30hrs.

Signed: _____
Chairperson

Date: _____