



Minutes of Board Meeting

Held in NTA Offices, Smithfield - Friday 20th February 2026

Board Members in attendance

Mr Peter Strachan (Chairperson), Ms Anne Shaw (CEO), Mr Hugh Creegan (Deputy CEO), Mr Brian McCormick, Mr Richard Shakespeare (CEO of Dublin City Council), Mr Iain Docherty, Ms Joyce Loughnan, Ms Eleanor O’Neill, Mr Eddie Doyle, Mr Bernard McLoughlin, Mr David Holohan.

Others in attendance

All Items: Mr Jeremy Ryan, Director of Public Transport Services; Mr Declan Sheehan, Chief Information Officer; Mr Philip L’Estrange, Director of Finance and Corporate Services; Mr Bernard Higgins, Director of Transport Technology; Mr Kevin O’Brien, Director of Transport Regulation; Mr Richard Kelly, Acting Public Affairs Manager (Minutes); Ms Blathin McElligott, Head of Corporate Services; Mr Gerard Cuddihy, Head of Governance - Chief Risk Officer.

Items 5, 6 & 10: Mr Gerard McBrien, Corporate Risk Manager.

Item 7: Mr David O’Flynn, Group Head of Finance and Deputy Chief Financial Officer.

Item 8: Ms Siobhan O’Mahoney, Head of Public Transport Contracts Tendering; Mr Cathal Masterson, Transport Infrastructure Ireland; Mr Donal Dunne, Transport Infrastructure Ireland.

Item 9: Ms Roisin Cullinan, Head of Licensing; Ms Fiona Brady, Head of Regulatory Compliance.

Item 10: Ms Alex McKenzie, Deputy CIO; Mr Eoin Lane, Artificial Intelligence Lead.

Item 12: Ms Naomi Rooney, Transport Accessibility Manager.

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1. Declarations of Interest

a) Declarations of Interest

None

2. Minutes

a) Minutes of Previous Meeting

The draft minutes of the Board meeting held on 9th January 2026 were approved.

3. Matters Arising & Board Schedule

None.

4. CEO Report

a) CEO Report

The Chief Executive outlined key developments since the last meeting and provided an update on various items. The Chief Executive then responded to queries and other matters raised by Board members.

The Board noted the use of the Corporate Seal during Q4 2025.

5. ARC Update

a) Report from last ARC meeting

Mr McCormick outlined the main issues discussed at the ARC meeting held on 12th of February last and responded to questions from Board members. In particular, Mr McCormick indicated the ARC's recommendation to the Board to approve the draft unaudited 2025 Financial Statements for onward submission to the Department of Transport and the C&AG.

b) ARC Annual Report

Mr McCormick also presented the main points of the ARC Annual Report 2025. Following discussion, the Board noted the ARC Annual Report for 2025.

The Chairperson on behalf of the Board thanked Mr McCormick and the ARC for their work over the last year.

6. Risk & Governance Matters

a) Risk Update

The Board noted the Risk Report provided by Mr Cuddihy.

b) Review of the Adequacy and Effectiveness of Internal Controls.

Mr Cuddihy provided an overview of the review of the adequacy and effectiveness of the system of internal controls for 2025. The Board concluded that an adequate system of internal control was in place for 2025.

7. 2025 Draft Financial Statements

Mr O'Flynn outlined the main features of the draft unaudited 2025 Financial Statements including the Statement on Internal Control and responded to questions from Board members.

Following discussion, the Board approved the draft unaudited 2025 Financial Statements as presented.

The Board thanked Mr O’Flynn for the work of the Finance team in completing the 2025 draft financial statements.

8. Procurement

a) Internal ICT Security Contract

Mr Sheehan provided an overview of the procurement competition related to the provision of Internal ICT Security services.

Following the overview provided, the Board approved the awarding of the provision of ICT Security Resourcing Services to Ernst & Young (EY).

b) Luas O & M (Operations and Maintenance) Contract Award

Mr Masterson and Mr Dunne from Transport Infrastructure Ireland entered the meeting.

Ms O’Mahoney, Mr Masterson and Mr Dunne provided an overview of the procurement competition related to the Luas Operations and Maintenance) contract.

Following the overview provided, the Board approved the awarding of the contract to Keolis Amey.

Mr Masterson and Mr Dunne from Transport Infrastructure Ireland then left the meeting.

9. Adoption of Local Area Hackney Regulations

Mr O’Brien, Ms Cullinan and Ms Brady provided an overview of the proposed Local Area Hackney Regulations. They outlined that the proposed regulations had gone through a public consultation exercise in late 2025 and provided details of the feedback from that process.

Following the overview provided, the Board approved the adoption of the Local Area Hackney Regulations.

10. Strategic Risk Review – Artificial Intelligence

Ms McKenzie and Mr Lane provided an overview of the Strategic Risks related to Artificial Intelligence.

Following the overview provided, Ms McKenzie and Mr Lane responded to questions from the Board members.

11. Transport Operator Performance Report

Mr Ryan provided an overview of the Public Transport Operator Performance Report.

The report was noted by the Board.

12. Public Transport Accessibility Report

Ms Rooney provided an overview of Public Transport Accessibility matters and the work that the NTA and its stakeholders is doing to improve accessibility to public transport services.

The Board noted and thanked Ms Rooney for the overview provided.

13. AOB

Next Meeting: Thursday 12th March 2026 at NTA HQ @ 10.30hrs.

Signed: _____
Chairperson

Date: _____