



Minutes of Board Meeting

Held in NTA Offices, Smithfield - Friday 15th May 2026

Board Members in attendance

Mr Peter Strachan (Chairperson), Ms Anne Shaw (CEO), Mr Hugh Creegan (Deputy CEO), Mr Brian McCormick, Mr Richard Shakespeare (CEO of Dublin City Council), Ms Eleanor O'Neill, Mr Eddie Doyle, Mr Bernard McLoughlin, Mr David Holohan, Mr Iain Docherty, Ms Joyce Loughnan.

Others in attendance

All Items: Mr Jeremy Ryan, Director of Public Transport Services; Mr Declan Sheehan, Chief Information Officer; Mr Philip L'Estrange, Director of Finance and Corporate Services; Mr Kevin O'Brien, Director of Transport Regulation; Mr Bernard Higgins, Director of Transport Technology; Mr Richard Kelly, Higher Executive Officer (Minutes); Ms Blathin McElligott, Head of Corporate Services; Mr Gerard Cuddihy, Head of Governance - Chief Risk Officer.

Items 6, 7 & 8: Mr David O'Flynn, Group Head of Finance and Deputy Chief Financial Officer; Mr Gerard McBrien, Corporate Risk Manager.

Item 9: Mr Stephen Gallagher, Head of Corporate Strategy.

Item 10: Ms Hannagh Golden, Senior Capital Finance Manager.

Item 11: Mr Mark Bradwell, Head of Procurement and Contract Management; Ms Siobhan O'Mahoney, Head of Public Transport Contracts Tendering.

Item 12: Ms Roisin Cullinan, Head of Licensing; Ms Shreya Chhetri, Senior Transport Regulation Analyst.

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1. Declarations of Interest

a) Declarations of Interest

None

2. Minutes

a) Minutes of Previous Meeting

The draft minutes of the Board meeting held on 17th April 2026 were approved.

3. Matters Arising & Board Schedule

None.

4. CEO Report

a) CEO Report

The Chief Executive outlined key developments since the last meeting and provided an update on various items. The Chief Executive then responded to queries and other matters raised by Board members.

5. Draft Annual Report 2025

Ms McElligott provided an overview of the Draft Annual Report 2025. Following the overview, Ms McElligott responded to questions from the Board members.

The Board approved the Annual Report for 2025 with the Financial Statements element of the Annual Report to come to the Board for a decision at the June 2026 Board meeting.

6. Finance Matters

a) Management Accounts

Mr O'Flynn provided an update on the National Transport Authority's (NTA's) current financial position and responded to questions from Board members.

b) Treasury Policy

Mr O'Flynn provided an overview of the NTA's Treasury Policy.

Following the overview provided, the Board approved the NTA Treasury Policy.

7. ARC Update

Mr McCormick outlined the main issues discussed at the ARC meeting held on 8th of May last and responded to questions from Board members.

The Board noted the update provided by Mr McCormick.

8. Risk & Governance Matters

a) Risk Update

The Board noted the Risk Report provided by Mr Cuddihy.

b) ARC Appointment

The Board approved the appointment of Bernad McLoughlin to the Audit and Risk Committee.

9. Corporate Matters

a) Strategic Risk – Shortage of staff with necessary skills

Mr L'Estrange provided an overview of the Strategic Risk in relation to a shortage of staff with necessary skills.

Following the overview provided, Mr L'Estrange responded to questions from the Board members.

b) Update on progress of 2027 Staffing Submission

Mr Gallagher provided an update on progress related to the 2027 Staffing Submission.

Following the overview, Mr Gallagher responded to questions from the Board members.

10. Capital Programme Committee

a) Report from Committee Meeting

Ms O'Neill provided an update report from the May meeting of the Capital Programme Committee including an update on MetroLink and the National Train Control Centre. In respect of the National Train Control Centre, the Board stated its concerns that the initial indications from the software testing work for the first commissioning phase were not positive, noting that a large number of issues were identified during the testing. It was agreed that an options paper, assessing the options available in relation to the Traffic Management System contract, would be brought to the next Board meeting.

The Board noted the update provided by Ms O'Neill.

b) MetroLink Approval Gate 2

Mr Creegan provided an update on the MetroLink project and the assurance process being undertaken in relation to the Approval Gate 2 decision point under the Infrastructure Guidelines.

Following the overview provided, Mr Creegan responded to questions from Board members and confirmed that it was intended that the outcome of the assurance process and the Approval Gate 2 recommendation would be brought to the June Board meeting for decision.

The Board reiterated its position that the planned governance arrangements for the construction stage must be appropriate to support the successful implementation of MetroLink and that further development of the current proposed arrangements is needed in order to provide for effective oversight and clarity of decision making. This will be considered further in the context of the Board's Approval Gate 2 recommendation to the Department of Transport.

c) Settlement of BusConnects Judicial Review

Mr Creegan provided an update on the proposed settlement in respect of a Judicial Review which was undertaken in respect of the Kimmage to City Centre Core Bus Corridor Scheme.

Following the overview provided, Mr Creegan responded to the questions from Board members.

The Board noted the update provided by Mr Creegan.

d) 5 Year Capital Investment Plan

Mr Creegan and Ms Golden provided an overview of the NTA five-year capital investment plan for the period 2026–2030.

Following the overview provided, Mr Creegan and Ms Golden responded to questions from Board members.

The Board noted the update provided by Mr Creegan and Ms Golden.

11. Procurement

a) Specialist Ticketing Auditor Services

Mr Cuddihy provided an overview of the procurement competition related to the provision of Specialist Ticketing Auditor Services.

Following the overview provided, the Board approved the awarding of the provision of Specialist Ticketing Auditor Services to KPMG Ireland.

b) Transport Projects; Technical Advisory Services

Mr Bradwell provided an overview of the procurement competition related to the provision of Technical Advisory Services in respect of Transport Projects.

Following the overview provided, the Board approved the awarding of the provision of Technical Advisory Services for Transport Projects to Jacobs Engineering Ireland Limited.

c) Dublin Commuter Bus Route Services

Ms O'Mahoney provided an overview of the procurement competition related to the provision of Dublin Commuter Bus Route Services

Following the overview provided, the Board approved the awarding of the contract related to the provision of Dublin Commuter Bus Route Services to Go Ahead Transport Services (Dublin) Limited t/a Go-Ahead Ireland.

d) Extension to the Waterford City Public Service Obligation (PSO) Contract

Ms O'Mahoney provided an overview of the proposed extension to the Waterford City PSO contract.

Following the overview provided, the Board approved the extension of the Waterford City PSO contract for a period not exceeding three years.

12. Critical Entity Resilience Regulations

Ms Cullinan provided an overview of Critical Entity Resilience Regulations as it applies to the NTA which is the competent authority for a number of transport sub sectors as provided for in the EU (Resilience of Critical Entities) Regulations 2024 (S.I. 559 of 2024).

Following the overview provided, Ms Cullinan responded to questions from Board members.

13. AOB

Next Meeting: Thursday 11th June 2026 at NTA HQ @ 10.30hrs.

Signed: _____
Chairperson

Date: _____