Minutes of Board Meeting

Held in NTA Offices, Smithfield - Thursday 11th June 2026

Board Members in attendance

Mr Peter Strachan (Chairperson), Ms Anne Shaw (CEO), Mr Hugh Creegan (Deputy CEO), Mr Brian McCormick, Mr Richard Shakespeare (CEO of Dublin City Council), Ms Eleanor O'Neill, Mr Eddie Doyle, Mr Bernard McLoughlin, Mr David Holohan, Mr Iain Docherty, Ms Joyce Loughnan.

Others in attendance

All Items: Mr Jeremy Ryan, Director of Public Transport Services; Mr Declan Sheehan, Chief Information Officer; Mr Philip L'Estrange, Director of Finance and Corporate Services; Mr Kevin O'Brien, Director of Transport Regulation; Mr Richard Kelly, Higher Executive Officer (Minutes); Mr Gerard Cuddihy, Head of Governance - Chief Risk Officer; Ms Aoife Smith (Communications Officer)

Items 5 & 6: Mr David O'Flynn, Group Head of Finance and Deputy Chief Financial Officer; Mr Gerard McBrien, Corporate Risk Manager.

Item 7: Mr Eoin Gillard, Assistant Director of Transport Investment.

Item 18: Ms Catherine Flanagan, Chairperson of the Taxi Advisory Committee.

Item 10: Ms Siobhan O'Mahoney, Head of Public Transport Contracts Tendering.

Item 11: Ms Niamh Bennett, Procurement Manager.

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1. **Declarations of Interest**

a) **Declarations of Interest**

None

2. **Minutes**

a) **Minutes of Previous Meeting**

The draft minutes of the Board meeting held on 15th May 2026 were approved.

3. Matters Arising & Board Schedule

None.

4. CEO Report

a) CEO Report

The Chief Executive outlined key developments since the last meeting and provided an update on various items. The Chief Executive then responded to queries and other matters raised by Board members.

5. Finance Matters

a) 2025 Financial Statements

Mr O'Flynn provided an overview of the Financial Statements for 2025 and responded to questions from the Board members.

Following the overview provided, the Board approved the 2025 Financial Statements.

b) Management Accounts

Mr O'Flynn provided an update on the National Transport Authority's (NTA's) current financial position and responded to questions from Board members.

6. Risk & Governance Matters

a) Risk Update

The Board noted the Risk Report provided by Mr Cuddihy.

7. Capital Programme Committee

a) Report from Committee Meeting

Ms O'Neill provided an update report from the June meeting of the Capital Programme Committee including an update on MetroLink and the National Train Control Centre (NTCC).

b) NTCC Status

The Board were informed of the decision that Irish Rail has made to include an impairment in the amount of €50 million in their 2025 financial accounts against the Traffic Management System in the NTCC. Their accounts have now been submitted to the Minister for Transport as part of the required approval process.

Irish Rail have continued their formal testing of the CP1 software package submitted by Indra – CP1 is the first commissioning phase of TMS. That testing has identified a large number of issues with the software, including safety related issues. It has become clear from the testing that the CP1 software is not ready or suitable for deployment.

Mr Creegan confirmed that Irish Rail are developing a recommendation for provision to the NTA in relation to the future approach for the delivery of the TMS. It is the NTA's understanding that the

work being undertaken by Irish Rail will include consideration of the termination of the current TMS contract but that no formal request for contract termination had yet been received from Irish Rail.

It was confirmed that an independent review of the procurement process and the delivery of the TMS contract to date by EY has commenced.

Following discussion, it was noted that the Irish Rail recommendation will be brought to the Capital Programme Committee / Board for consideration following receipt.

c) MetroLink Approval Gate 2 (Approval to Tender) – Update

Mr Creegan provided an update on the MetroLink project and outlined that the assurance process being undertaken in relation to the Approval Gate 2 decision point under the Infrastructure Guidelines is ongoing.

Following the overview provided, Mr Creegan responded to questions from Board members and confirmed that it was intended that the outcome of the assurance process and the Approval Gate 2 recommendation would be brought to the Board for consideration in late June or early July.

d) BusConnects Cork – Consultation on Step-in Provision

Mr Creegan provided an overview of BusConnects Cork as it pertains to the Sustainable Transport Corridors outlining that subject to the enactment of the amendments to the Dublin Transport Authority Act 2008 and under the provisions of Section 44(2)(c) of the Act, the NTA intends to consult with the local authorities (Cork City Council and Cork County Council) on a proposal for the NTA to perform the functions of roads authority connected with the provision of public transport infrastructure alone, for delivery of the BusConnects Cork Sustainable Transport Corridors.

8. Taxi Advisory Committee Chairperson

Ms Flanagan entered the meeting.

Ms Flanagan, Chairperson of the Taxi Advisory Committee provided an overview of the ongoing work of the Committee. Following the overview, Ms Flanagan responded to questions from the Board members.

On behalf of the Board, the NTA Chairperson stated that the NTA were highly appreciative of the work of the Advisory Committee and thanked Ms Flanagan for attending.

Ms Flanagan then left the meeting.

9. Train Services – Revenue and Income Report

Mr Ryan provided an overview of the Train Services Revenue and Income Report. Following the overview provided, Mr Ryan responded to questions from Board members.

The Board noted the report provided by Mr Ryan.

10. Review of Award Criteria for Large Bus Passenger Services Contract

Ms O'Mahoney an overview of the review that was conducted in respect of the award criteria for large bus passenger services contracts.

Following the overview, Ms O'Mahoney responded to questions from the Board members.

11. <u>Procurement</u>

a) Award of Contract Management Services

Ms Bennett provided an overview of the procurement competition related to the provision of Contract Management Services.

Following the overview provided, the Board approved the awarding of the provision of Contract Management Services to Turner and Townsend Limited.

12. <u>AOB</u>

None.

Next Meeting: Thursday 9th July 2026 at NTA HQ @ 10.30hrs.

Signed: _____ Date: _____

Chairperson